



This is to certify that the holder of this certificate:

Phoenix Dynamics Limited

Has satisfied all the requirements to become fully registered on the JOSCAR supplier accreditation register, as set out by ADS and participating buying organisations.

A handwritten signature in pink ink, appearing to read "Colin Maund".

Colin Maund
CEO, Hellios Information

Renewal Date:

8 September 2021



JOSCAR is supported by

BAE SYSTEMS



LEONARDO in the UK

QINETIQ

NATS

MEGGITT

MBDA
MISSILE SYSTEMS

GENERAL DYNAMICS



ROKE

leidos